EPPINGCITY IMPROVEMENT DISTRICT



5 YEAR BUSINESS PLAN 1 July 2022 - 30 June 2027 FIVE YEAR RENEWAL APPLICATION FOR THE CONTINUATION AND ONGOING MANAGEMENT OF THE EPPING CITY IMPROVEMENT DISTRICT (ECID) NPC

(In accordance with the Special Rating Areas By-law 2012 and Amendment By-law 2016 as promulgated in the Provincial Government Notice No. 7015/2012 & 7578/2016)



This business plan is available on the ECID website www.ecid.org.za

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MOTIVATION PLAN "Part A"

1. INTRODUCTION

- The Epping City Improvement District (ECID) is a Non Profit Company (NPC) and was established in July 2003.
- The ECID Industrial area has a mix of businesses, including Light Industries, Warehousing, Workshops, Factories, Shops, Retail, Service Industries, Industrial Parks, Cold Storage, Heavy Industries, Offices, Open Storage and a Vet Clinic & Hospital.
- Property and Business owners are concerned about public safety as well as an increase in petty crime especially in Epping 2 which borders Bonteheuwel.
- Bonteheuwel has a challenge with gangsterism and this does spill over into Epping 2.

The core functions of the ECID are public safety, cleansing, urban management and to supplement & enhance the basic services offered by the City of Cape Town:

- To facilitate a cooperative approach between the City of Cape Town & private sector in the provision of municipal services.
- To promote economic growth & sustainable development and facilitate investment.
- To continue to address shortcomings in a satisfactory manner.
- To continue with improvements and upgrades as per the ECID's business plan.

The cost of the additional services allows property owners the benefit of a well-managed business district.

A City Improvement District (CID) is a partnership between the property owners and the City of Cape Town, a community based initiative for the benefit of the community.

The ECID is established for a period of 5 years and renewable in the 4th year.

The ECID does not replace the services of the City of Cape Town but rather supplements those services as set out in its Business Plan. 55 jobs have been created as a direct result of the establishment of the ECID, namely; 1 Coordinator, 1 Manager, 1 Public Safety Liaison Officer and 1 Admin Assistant all employed by the management company, Just For You Business Support Services, 19 Cleaners, 9 CCTV Controllers, 15 Vehicle Drivers, 6 Quad Drivers and 2 Officers staffing the Mobile Public Safety Kiosk. The Board of Directors is elected at the AGM, where ½ of the Board members stand down annually but may be re-elected.

The ECID Directors meet every 2 months and all day-to-day operations are communicated via e-mail.

The day-to-day operations are carried out by a management company, Just For You Business Support Services cc.

2. COMPANY DETAILS

Company Name: Epping City Improvement District (NPC)

Company Registration no: 2001/028149/08 Address: 24 Gunners Circle

Epping I 7460

Postal Address: P O Box 834

Eppindust

7475

Telephone: (021) 535 5814
E-Mail: ecid@ecid.org.za
Website: www.ecid.org.za

Established: 01/07/2003

ECID Chairman:

ECID Coordinator & Company Secretary:

ECID Manager:

Ahron Gropper

Tony Bartram

Lizette Johnstone

ECID Board of Directors and their Portfolios

Director	Portfolio
Ahron Gropper-Chairman	Public Safety, Cleansing, Finance, Projects,
Anion Gropper Chairman	Marketing & Management
Bronwen Dyke-Beyer-Vice Chairperson	Finance & Marketing
Heinrich Husselmann-Treasurer	Finance & Public Safety
Gavin Isherwood	Finance & Projects
Xavier Fazakerley	Public Safety, Projects & Management
Rethaa Van der Berg	Public Safety, Cleansing & Management

3. ECID BORDERS

The map illustrates the boundaries of the ECID.

Epping 1 Boundary

- Northern Boundary-Viking Way
- Southern Boundary-Up to Langa Metro Railway Line
- Eastern Boundary-Jakes Gerwel Drive
- Western Boundary-Metro Railway Line adjacent to Jan Smuts Drive

Epping 2 Boundary

- Northern Boundary-Viking Way
- Southern Boundary-Up to Bonteheuwel Metro Railway Line
- Eastern Boundary-Valhalla Drive
- Western Boundary-Jakes Gerwel Drive

Western Province Park Boundary

- Northern Boundary-Borders Grand West Casino
- Southern Boundary-Viking Way
- Eastern Boundary-Showground Avenue
- Western Boundary-Jakes Gerwel



4. VISION

- We strive towards transforming the ECID into a sought after industrial area.
- Building confidence in the area by improving public safety and cleansing.
- Creating a safe and clean working environment for all working and visiting the area, thereby enhancing property values.
- Environmental development in the form of beautifying and / or upgrading public open spaces, sidewalks etc.
- Assisting with social issues as and when required.

5. MISSION

• To continue improving public safety, cleaning, environmental upgrades, marketing and social responsibility initiatives in the ECID.

6. GOALS

- To run a cost effective and efficient ECID office that is acceptable to the property owners.
- Protect property values and attract new business/investments to the area.
- Maintain a good working relationship with Property Owners.
- Ensure that the ECID is legally compliant.
- Liaise with Council role players, report defects, prioritize a list of essential needs and confirm with Council.
- Visit all companies annually, informing them of ECID actions & activities.
- Hand out brochures comprising of information relating to the ECID.
- Hand out emergency number pamphlets.
- To determine and implement strategies to decrease crime levels.
- Reducing crime by proactive visible patrols, CCTV cameras and cooperation with Law Enforcement Departments.
- Create a safe and clean working environment.
- Plant waterwise trees and / or plants and promote environmental awareness.

7. PROPOSED SERVICES

In order to address the needs of the ECID precinct, the main focus areas are:

- The day-to-day management of the ECID operations;
- Providing public safety officers in the public open spaces only
- CCTV cameras monitoring public open spaces
- Cleaning and maintenance of the public spaces

- Working closely with City Line Departments iro. damaged public infrastructure i.e. roads, parks, public lighting, cleansing, drains, traffic signs etc.
- Marketing and promoting the ECID as a well-run concern focusing on communicating with the members, businesses and property owners.

8. ALIGNMENT WITH THE CITY'S INTEGRATED DEVELOPMENT PLAN (IDP)

- The ECID incorporates and supports the City's five Strategic Focus Areas (SFAs), namely the inclusive city, the opportunity city, the well run city, the safe city and the caring city.
- **The Inclusive City:** True inclusivity can only be achieved in an environment where there is access to economic opportunities, where citizens feel safe and cared for, and where communities are truly integrated. The ECID maintains and creates quality, safe open space systems and public spaces.
- **The Opportunity City**: The ECID focuses on the creation of an environment that stimulates sustainable economic growth, investment and job creation through public safety, cleansing and urban management.
- **The Well Run City:** To deliver on its vision, the ECID needs to be responsive to its customers' needs and able to sustainably support the various initiatives, programmes and projects by delivering the right services in the most efficient and effective way. The well-run city aspires to do this by focusing on the financial and operational sustainability, human resource development and organisational restructuring.
- **The Safe City**, the ECID supports a Safe City and aims to create an environment where citizens feel safe. This includes public safety as well as aspects such as disaster and risk management, rescue services as well as traffic and by-law enforcement in order to address safety as a well-rounded concept, while also considering social factors in the ECID's approach.
- **The Caring City**: The ECID is welcoming of all people and make owners, employees and visitors alike feel at home. The ECID concentrates on looking after the people of the ECID precinct, especially those who are most in need of assistance.

9. MANAGEMENT & OPERATIONS

- The ECID is a non-profit company (NPC).
- Transparency and accountability is achieved by submitting the annual report (which includes all financial components) to all property owners within the ECID precinct as well as placing all relevant documents on the ECID website.
- Assessing the funding required each year for the purposes of the ECID.
- The ECID Board of Directors is elected annually at the AGM where 1/3 of the current Directors stand down, they however, may be re-elected.
- The management of the ECID is on contract to Just For You Business Support Services CC (JFU) who ensure that the day to day duties are carried out as per the JFU contract approved by the ECID Board. The management team consists of the Coordinator, the

Manager, the ECID Public Safety Liaison Officer and a part time Administrative Assistant, who together with the Board facilitate day-to-day operations of the ECID as per the approved Business Plan.

- An independent accounting firm manages all the financial aspects of the ECID
- A fully operational ECID Office is maintained
- Service providers are appointed to attend to improvements and maintenance within the ECID as per the approved business plan.
- The Board of Directors consists of a minimum of 5 Directors who meet every 2 months to review all operations and give guidance to the Coordinator and Manager.
- Monthly Progressive Income and Expenditure Reports are submitted to the City
- Audited Annual Financial Statements are submitted to the City & Sub Councils
- The ECID's arrears list is communicated to the Board and the City
- The ECID hosts an Annual General Meeting (AGM) to review the accomplishments of the past and to review the budget and planning for the following year. Attendees can voice their concerns and make suggestions which, will be to the benefit of the City Improvement District.
- The ECID website is updated
- CIPC Compliance is ensured
- Monthly financial documents are distributed to the Board of Directors
- Provide input to the City's Integrated Development Plan
- Provide input to the City's Capital/Operating Budgets
- Keep property owners informed of all happenings in the ECID precinct by sending out informative emails.
- A comprehensive renewal application is prepared every 5 years
- Ensure tax compliance
- A Budget review is completed by the end of March
- Mid-Year performance is completed by the end of March
- Ensure all Directors receive all relevant CID Documents
- Allocate Directors portfolios
- Directors to complete Declaration of interest
- Ensure VAT reconciliation and tax returns are submitted on time
- Obtain annual approval of the implementation plan and budgets
- The Directors are kept informed of the day-to-day operations via email.
- The ECID works closely with City Departments i.e. roads, parks, public lighting, cleansing, drains and traffic signs.
- The ECID office works closely with Pinelands SAPS and Elsies River SAPS and is supported by Law Enforcement and Traffic.
- The ECID is represented on the Pinelands Police Forum and the Community Policing Forum which represents Epping 1, Thornton, Pinelands & Ndabeni.
- Specifications are drawn up for the Management Contract, as the ECID's current mandate expires in June 2022. Advertisements will
 be placed in the Argus and Die Burger in April 2022 inviting companies to tender for the new mandate term.
- The Management Subcommittee will interview all interested parties through a competitive process using a scorecard method.

- The Management Subcommittee will then present their findings and recommendations to the Board who will then appoint a contractor. The Management Contract is granted for a period of 5 years with a review in year 3.
- Each party shall have the right to terminate the agreement on provision of one calendar month's written notice by either party.
- The estimated cost for the period of 2022-2027 is **R 10,296,305**

10. PUBLIC SAFETY

- The ECID has 6 branded vehicles and 2 quad bikes, manned in total by 7 Public Safety Officers who operate 24/7.
- The Mobile Public Safety Kiosk is operated Monday to Sunday 07h00-18h00 by 1 Public Safety Officer (PSO).
- The Mobile Public Safety Kiosk is utilised at several areas identified as hot spots in Epping, i.e. the buffer between Langa and Bonteheuwel Stations, the informal market and various high visibility areas. The PSO's duties include but are not limited to, assisting the public, the monitoring of the hot spot areas for any illegal activities and reporting all concerns to the CCTV Control Room Controllers for action.
- We aim to ensure that visibility is at its optimal, that there is a rapid response from the patrol teams, and that all public safety vehicles are operating and presentable.
- Over the Christmas period an additional 8 foot-patrollers are employed.
- Identify the root causes of crime & determine a Crime Threat Analysis and determine strategies to improve public safety.
- The ECID liaises and co-operates with all Law Enforcement Departments and with neighbourhood watch associations and attends meetings as required.
- Deploy Public Safety Officers effectively with visible patrols in the ECID Precinct.
- Perform on-site inspection of Public Safety Patrol officers.
- Hold weekly meetings with the Public Safety service provider's Area Manager.
- A daily 24 hr report is sent to the ECID Manager every morning, a monthly report is compiled from the 24 hr reports, the report is then sent out to all Property Owners, Businesses and other interested parties.
- The ECID uses the Geotab tracking system and digital radios to monitor all the public safety officers' movements.
- The Public Safety Officers assist at motor vehicle accidents with traffic control and calling emergency services.
- Specifications are drawn up for the Public Safety Contract, as the ECID's current mandate expires in June 2022, advertisements will be placed in the Argus and Die Burger in April 2022 inviting companies to tender for the new mandate term.
- The Public Safety Subcommittee will interview all interested parties through a competitive process using a scorecard method.
- The Public Safety Subcommittee will then present their findings and recommendations to the Board who then appoint a contractor. The Public Safety Contract is granted for a period of 5 years with a review in year 3.
- Each party shall have the right to terminate the agreement on provision of one calendar months written notice by either party.
- The estimated cost for the period of 2022-2027 is R 25 849 264



Public Safety Officers/Quad Bike Drivers



Assisting SAPS with a Stop & Search



Public Safety Officers/Drivers



ECID Public Safety Kiosk



ECID Quad Bikes on Patrol

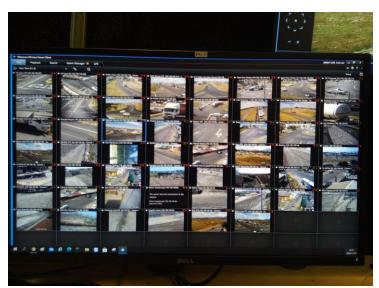


ECID Vehicle on Patrol

11. CCTV CAMERAS & CCTV CAMERA CONTROL ROOM

- The ECID installed the first of 16 cameras in September 2010.
- Today there are currently:
 - 18 PTZ Cameras in Epping 1 & 2
 - 1 PTZ in Western Province Park
 - 1 PTZ at the intersection of Gunners Circle/Bofors Circle/Jakes Gerwel.
 - 6 Overview Cameras at the 3 entrances / exits into Epping 1
 - 10 Overview Cameras at the 5 entrances / exits into Epping 2
 - 4 Overview Cameras at the Park Road/Mail Road intersection and 1 PTZ and 2 Overview Cameras at the rear of Isuzu in Western Province Park
 - 12 Static Cameras on the rail siding gates in Epping 1 & 2
- The CCTV system has proven to be successful with but not limited to, stolen vehicles being positively identified, criminals identified, assisting businesses as well as SAPS with required footage, preventing smash & grabs and spotting motor vehicle accidents.
- The ECID has its own control room where the cameras are monitored 24/7 by 3 Controllers
- The CCTV Camera Controllers and ECID Public Safety Officers are linked together by means of digital radios, enabling a quick and more efficient response.
- A report highlighting a variety of incidents is then sent out to all Property Owners, Businesses and other interested parties and placed on the ECID website.
- The ECID will be replacing 3 PTZ cameras, 3 Static cameras and 2 LPR/OV cameras per year, this is to ensure that aging equipment is replaced and we can retain a high degree of system uptime.
- Further camera installations will be dependent on available funds
- The contract for the monitoring of the CCTV cameras is part of the Public Safety Contract.
- The estimated cost for the period of 2022-2027 is R 8 055 962





Control Room CCTV Screens







Static Camera



Overview Cameras

12. CLEANSING & ENVIRONMENTAL DEVELOPMENT

CLEANSING

- The ECID provides cleansing and maintenance services over and above those provided by the City in order to maintain the area.
- Weekly meetings are held with the cleansing service provider's manager where the weekly attendance register is presented to discuss any concerns. The cleansing report is presented on a monthly basis and is then sent out to all Property Owners, Businesses and other interested parties.
- The Epping team consists of 1 manager, 17 cleaners, the Western Province Park team consists of 1 manager and 1 cleaner.
- Develop / update a Cleansing Strategy Document to guide and evaluate cleansing and delivery thereof.
- The cleaning of the area is a high priority to ensure the area remains presentable.
- Grass on the sidewalks is cut every 1 to 2 months depending on the season.
- Their duties consist of but are not limited to, cutting of the verges, cleaning of catchpit gulley's, trimming of low hanging trees, picking up of litter, removal of dumped rubble, general cleaning and weed eradication.
- Monitor illegal dumping which continues to be a challenge.
- Promote waste minimization and responsible waste management.
- The waste is sorted into the following; recyclable items, non-recyclable items and garden waste.
- All waste collected is taken to the City dump. The recyclable items are redistributed through a recycling plan.
- The majority of the waste collected is redistributed through a recycling system.
- Weed eradication in Western Province Park is done bi-annually.
- The Council green bins, public open spaces and tall trees that require trimming are monitored and reported to the ECID Manager who in turn reports this to the City.
- Maintain a working relationship with relevant City line departments.
- Specifications are drawn up for the Cleansing Contract, as the ECID's current mandate expires in June 2022, advertisements will be placed in the Argus and Die Burger in April 2022 inviting companies to tender for the new mandate term.
- The Cleansing Subcommittee will interview all interested parties through a competitive process using a score card method.
- The Cleansing Subcommittee will then present their findings and recommendations to the Board who will then appoint a contractor. The Cleansing Contract is granted for a period of 5 years with a review in year 3.
- Each party shall have the right to terminate the agreement on provision of one calendar month's written notice by either party.
- The estimated cost for the period of 2022-2027 is R 16 194 226



Weed Eradication-WPP



General Cleaning-WPP



Grass Cutting-WPP



Grass Cutting in Epping



General Cleaning in Epping

ENVIRONMENTAL DEVELOPMENT

- Plant water wise trees and encourage the businesses where the tree/s are planted to adopt the tree/s and take on the responsibility of watering the tree
- Maintain the verges in Epping 1, 2 and Western Province Park.
- Promote recycling.
- Encourage property owners to green and beautify their verges, a floating trophy and Stodels voucher is handed out annually to the
 company with the best kept verge. Although this has not been done recently due to water restrictions, we hope to be able to
 continue with this going forward.
- Make more efficient use of non-renewable resources, such as land, water and biodiversity, including protecting and maintaining existing surface and groundwater resources.
- The estimated cost for the period of 2022-2027 is **R 29 075**

13. URBAN MANAGEMENT INITIATIVES

- Develop / update an Urban Management Plan
- Full and equal participation in society and building meaningful relationships are both important for social cohesion and inclusion.
- Compile a list of prioritised needs to enhance the objectives of the CID
- Illegal poster removal

All shortcomings are reported to the relevant line departments i.e.

- Defective Street Lights
- Missing or Damaged Street Light Poles
- Pot Holes
- Defective Traffic Lights
- Sink Holes
- Kerb Damages
- Road Markings
- Missing Road Signs
- Blocked Drains
- Missing Or Damaged Drain Covers
- Water Leaks
- Leaking And / Or Damaged Fire Hydrants, Covers and Stop Cocks.
- Once reported a C3 notification reference number is given.









14. SOCIAL & ECONOMIC DEVELOPMENT

- The ECID is partnering with the Cart Horse Protection Association as this enables the horses to be cared for which in turn allows the "carties" to earn a living.
- The ECID also assists by identifying overloaded horse carts, incorrect harnessing and lack of horse shoes and reporting this to their inspectors.
- The ECID assists the Animal Anti Cruelty League by taking in stray or injured animals where possible or reporting such cases to their inspectors. Both these organisations are based in Epping 2.
- Liaise with the City of Cape Town's Social Development Department regarding social responsibility and assist where possible to implement their policies.
- To continue liaising with the City of Cape Town's Social Development Services regarding social responsibility.
- The estimated cost for the period of 2022-2027 is **R 50,000**

15. MARKETING & COMMUNICATIONS INITIATIVES

- Send monthly reports/news flashes.
- The ECID website is updated monthly by the Manager in the form of CCTV reports and documents pertaining to but not limited to COVID 19, City of Cape Town draft policies and proposals whereby the public is invited to have their say.
- Companies are visited once a year. The visits are carried out by the Manager, Administrative Assistant and Public Safety Liaison Officer.
- Companies are informed of ECID actions & activities, during the visits we also ascertain if there are any concerns that the ECID can assist with.
- Encourage Property owners to apply for membership of the ECID.
- Brochures, calendars, emergency plans and emergency number lists are compiled as required and handed out during visits.
- Establish the ECID's business directory.
- ECID signage to be visible and maintained
- The ECID has a high profile in the area as a result of company visits monthly and crime stats, CCTV and cleaning reports are emailed to all owners and businesses.
- The following documents are available on the ECID website;
 - Annual Financial Statements
 - AGM Agendas, Minutes and Newspaper Advertisement's
 - Annual Reports
 - Business Plans
 - Implementation Plans
 - Budgets

- Membership Application Forms
- List of Members
- Nomination for Directors
- Special Rating Area By-law and Policy
- Memorandum of Incorporation (MOI)
- COR 36.2
- Procurement Policy
- Monthly CCTV Reports

16. ECID VEHICLE FLEET

The ECID has a fleet of 6 bakkies, 3 x 2019 Ford Rangers 2.2 TDCi Super Cabs, 1 x 2019 Ford Ranger 2.2 TDCi Super Cab XL 4 x 4 and 2 x 2021 Isuzu D-MAX 250 Extended Cab Hi-Ride A/T.

The vehicles are written off over a period of 5 years, once they reach the age of 5 years they are traded-in, the first 2 Ford Rangers will be traded-in in 2024 and the next 2 Ford Rangers will be traded-in 2025.

17. FUTURE PROJECTS

- Property owners are encouraged to identify projects which are presented at the AGM for members to approve. These are then included in the following years budget.
- Should a needs assessment highlight the requirements for a major project not identified at the AGM, the ECID Board will consider the costs and benefits and act accordingly with possible input from the City of Cape Town and obtaining/ratifying support from the members at the following AGM.
- Identify infrastructural projects / upgrades to improve the urban environment.
- Proposed projects will be identified and evaluated by the Board.

18. FINANCIAL IMPACT

A "Capital Replacement Fund" has been set up to fund replacement cameras and vehicles as they near the end of their life span. As per the City's Special Rating Areas Policy, an annual budget is prepared by the ECID, based on the needs of the area as described in the business plan. The budget provides for envisaged supplementary and related services and actual costs of operation as well as a 3% (three percent) provision for bad debts.

The ECID is funded by all property owners in the CID area through an additional property rate levied on the municipal valuation of all eligible properties within the boundaries of the CID. Additional property rates are vatable at the current gazetted rate and are calculated by the City during the City's annual budget process.

The 5-year budget for the implementation and operations of the ECID is set out in Part C.

The ECID will prepare an annual budget based on the specific needs of the area, the additional revenue is calculated by taking the current years expenditure into account, with an escalation of between 6.5% and 7.9%.

Just over 40% of the overall budget is allocated to public safety.

The additional revenue is expressed as a rand-in-the-rand and is calculated by dividing the ECID budget total with the total municipal valuation of all properties within the boundary of the ECID. The ECID budget and additional revenue is approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

The Special Rating Areas Policy allows for a differentiation in rating between residential and non-residential properties, but as no residential properties are currently located within the ECID only a non-residential additional property rate is applicable.

The budget for each year of the Business Plan is as follows:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Funding Source: Sponsorship)	REVENUE (Funding Source: Accumulated Surplus – Capital Replacement Reserve)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 13 657,012	R 13,204,012	R 200,000	R 253,000	6.5%
2	R 14 540,572	R 14,062,272	R 200,000	R 278,300	6.5%
3	R 16,810,355	R 15,174,173	R 200,000	R 1,436,182	7.9%
4	R 17,908,316	R 16,241,521	R 200,000	R 1,466,795	7.0%
5	R 17,612,338	R 17,041,928	R 200,000	R 370,410	4.9 %

Individual contributions by properties owners may be calculated as follows:

- 1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) Note: R 0.XXXXXX represents the approved CID additional property rate.
- 2. Annual contribution (VAT excl.) \div 12 = Average monthly contribution (VAT excl.)
- 3. Average monthly contribution (VAT excl.) $\times 1.15 = \text{Average monthly contribution (VAT incl.)}$

20. MANAGEMENT STRUCTURE

- The ECID is incorporated as a Non Profit Company (NPC) in terms of the Companies Act.
- The management body meets the requirements of a public benefit organisation as contemplated in section 30 of the Income Tax Act, 58 of 1962.
- The management body's memorandum of incorporation provides for the appointment of a company secretary.
- The ECID is managed by a Board of Directors of the ECID (NPC) elected at the AGM and complies fully with the requirements of the Companies Act, the City's Special Rating Areas By-Law and Policy
- The Board manages a Non-Profit Company (NPC) which is responsible for the management of the ECID within the framework of the approved ECID business plan and oversees the implementation thereof.
- The rights and responsibilities for the Directors are set out in the Memorandum of Incorporation.
- The Board of Directors consists of property owners within the ECID precinct with 2 political representatives from the City of Cape Town attending Board Meetings as observers.
- Elected Board Members take responsibility for the various portfolios in the Company and regular Board Meetings held once every two months allow the Directors to review current operations and apply corrective measures as required.
- The ECID Board can appoint service providers and staff to manage the day-to-day operations within the ECID.
- The ECID has a Finance Agreement with the City of Cape Town.
- The supplementary municipal services provided by the ECID represents the actual needs of the area according to the vision of the property owners for the area.
- All of the above is subject to monitoring and oversight by various departments in the City of Cape Town.
- The CID Department also advises on finance, administrative and governance compliance.
- An Annual General Meeting is held annually to review the performance of the ECID and to confirm the mandate of the members.

- The Budget and Implementation Plan for the following year is also presented for approval at the AGM.
- The ECID employs 55 contract employees.
- Membership is open to all the property owners within the ECID precinct who are encouraged to apply for membership so that they exercise their rights to influence the business of the ECID.
- Membership cannot be denied and the property owner is then entitled to vote at the members meetings held under the auspices of the Companies Act.
- Each member is entitled to one or more votes, which may be weighted in proportion to the municipal valuation of the member's rateable property located in the ECID.

21. PERMISSIBLE AMENDMENTS TO THE BUSINESS PLAN

There are currently no plans to investigate or explore significant changes to the strategy or operations of the ECID and therefore none are noted here. Should any significant changes be required, such changes will be subject to approval of the Members of the ECID at an Annual or Special General Meeting.



EPPING CITY IMPROVEMENT DISTRICT NPC (ECID) 5 YEAR IMPLEMENTATION PLAN

1st July 2022 to 30th June 2027

PROGRAM 1 -ECID MANAGEMENT & OPERATIONS											
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DU		ON IN R YEA	MON'	THS	RESPONSIBLE	COMMENTS		
			Y1	Y2	Y3	Y4	Y5	RESI GROIDEE	COMPLETE		
Fully operational ECID Management Office	Functional and accessible	Ongoing	+	*	+	+	+	ECID Manager ECID Board			
2. Board meetings	Bi-monthly Board meetings.	Bi-monthly	6	6	6	6	6	ECID Manager ECID Board	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.		
3. Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Department timeously.	Monthly	12	12	12	12	12	ECID Manager	Refer to Financial Agreement. Submit reports to the CID Department by the 15 th of the following month.		
4. Audited Annual Financial Statements	Audited Annual Financial Statements with an unqualified finding.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager	Submitted to the City by 31 August of each year.		
5. Communicate ECID's arrears list	Board Members in arears cannot participate in meetings.	Monthly	12	12	12	12	12	ECID Manager	Observe and report concern over outstanding amounts to Board and CID Department.		

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6. Annual General Meeting	Annual feedback to members at AGM and complying with legal requirements	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	Host successful AGM before 31 December.
7. Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	Submit proof of submission to CID Department.
8. Successful day-to-day management and operations of the ECID	Monthly feedback to ECID Board.	Ongoing	+	+	+	+	+	ECID Manager	
9. Maintain Website	Website with all the relevant documents as required by the By-Law and Policy	Ongoing	+	*	+	*	+	ECID Manager ECID Board	Refer to Program 6-3.
10. CIPC ComplianceDirectors changeAnnual ReturnsAuditors change	CIPC Notifications of changes.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	Directors & Auditors change within 10 business days of change. Annual returns within 30 Business days after the anniversary date of the NPC registration.
11. Monthly Reports to the Directors	Report back on all CID related business to be measured and signed off	Monthly	12	12	12	12	12	ECID Manager	Provide monthly reports to the Directors.
12. Manage and monitor the C3 notification Process	Complete daily reports of C3 notifications and monitor outstanding issues	Monthly	12	12	12	12	12	ECID Admin Assistant ECID Manager	
13. Input to the Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	October to February of every year.

14. Input to the City Capital/Operating Budgets	Annual submissions to Subcouncil Manager.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	By September of each year.
15. Communicate with property owners	Monthly newsletter	Monthly	12	12	12	12	12	ECID Manager	Keep property owners informed.
16. Visit ECID members	Communicate and visit ECID members.	Biannually	2	2	2	2	2	ECID Manager ECID Admin Assistant	Refer also to Program 6-4
17. Promote and develop ECID NPC membership	Have a NPC membership that represents the ECID community. Maintain the Membership Register and publish an abbreviated Membership List compliant of POPIA on the ECID webpage.	Ongoing	*	*	*	*	*	ECID Manager ECID Board	Ensure that membership application requests are prominent on the webpage.
18. Build working relationships with Subcouncil Management and relevant CCT officials and departments that deliver services in the ECID Precinct	Successful and professional relationships with subcouncil management, Area Based Manager and City Departments resulting in enhanced communication, cooperation and service delivery	Ongoing	*	*	*	+	*	ECID Manager	
19. SRA renewal application and survey.	Submit a comprehensive renewal application for approval by the members and the City of Cape Town.	Year 5					1Y	ECID Manager ECID Board	

20. Annual Tax Compliance Status	Within one month after expiry date.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager	Submit PIN to CCT Supply Chain Management Department.
21. Budget Review	Board approved budget review to the CCT by end of March	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager	Submit Board minutes and approved adjustment budget to the CCT by end of February.
22. Perform Mid-year performance review.	Board approved mid-year review submitted to the CCT by end of March	Annually	1Y `	1Y	1Y	1Y	1Y	ECID Manager ECID Board	Submit Board minutes and approved Mid-year performance review to the CCT by end of February. Ensure under/non-performance areas are addressed before the end of the financial year.
23. All Directors to receive relevant CID Documents	At the 1st Board meeting after the AGM, supply all directors with all relevant CID documents	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager	
24. Allocation of portfolios	At the first Board meeting after the AGM, assign portfolios to Directors	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board	
25. Declaration of interest	Ensure all Directors, Coordinator and Manager sign DOI at every Board Meeting	Bi- monthly	6	6	6	6	6	ECID Manager ECID Board	
26. Vat reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi- monthly	6	6	6	6	6	ECID Manager ECID Board	

27. Annual approval of Implementation plan and Budgets	Obtain approval from members at AGM for Implementation Plan and Budget	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager ECID Board
28. Place ads in both English and Afrikaans newspapers requesting interested parties to tender for the Management Contract. Arrange for Management Sub Committee to interview relevant service providers.	Appropriately qualified service providers interviewed by the Management Sub Committee, by means of a competitive well documented process. Contractor reviewed during year 3. Management Sub Committee to present their recommendation to the ECID Board. Current service provider to be reappointed or new service provider to be appointed in last year of contract period.	Year 1 & Year 3	1Y		1Y			ECID Manager ECID Management Sub Committee ECID Board

PROGRAM 2 - ECID PUBLIC SAFETY / LAW ENFORCEMENT

	ACTION STEPS	KEY PERFORMANCE	FREQUENCY		URATIONTI			-	RESPONSIBLE	COMMENTS	
		INDICATOR	per year	Y1	Y2	2 Y3 Y4 Y5		Y5	RESPONSIBLE	COMMENTS	
1.	Identify the root causes of crime in conjunction with the SAPS, Local Authority and existing Public Safety service using their experience as well as available crime statistics	Incorporate in Public Safety Management Strategy Plan	Ongoing	*	*	*	*	*	ECID Manager ECID Public Safety Liaison Officer Public Safety Service	This is done comprehensively at the beginning of term and then modified continuously	
2.	Determine the Crime Threat Analysis of the CID area in conjunction with the SAPS	Incorporate in Public Safety Management Strategy Plan	Ongoing	+	•	+	+	*	ECID Coordinator ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider		
3.	Determine strategies by means of an integrated approach to improve public safety	Incorporate in Public Safety Management Strategy Plan	Ongoing	*	*	*	*	*	ECID Coordinator ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider		
4.	In liaison with other public safety role players and the South African Police Service, identify current Public Safety and policing shortcomings and develop and implement effective public safety strategy	Incorporate in Public Safety Management Strategy Plan	Ongoing	+	*	+	*	*	ECID Coordinator ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider		
5.	Approve a Public Safety Management Strategy with clear deliverables and defined performance	Documented Public Safety Management Strategy with	Revise as often as required but	1Y	1Y	1Y	1Y	1Y	ECID Coordinator ECID Manager ECID Public Safety Liaison	This is done comprehensively at the implementation of	

indicators to guide services by the ap service provider a evaluate levels of provided.	pointed nd	clear deliverables and defined performance indicators to guide public safety services by the appointed service provider and evaluate levels of service provided.	at least annually						Officer Public Safety Service Provider and approved by the Board	the CID and then modified continuously
6. Maintain a manner centrally located or open to the member residents of the Circquest Public Saff assistance or reposinformation	ffice(s) ers and ID to ety	Appropriately manned and equipped office with skilled staff	Ongoing	*	+	+	+	*	ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider	As per Program 1-1
7. Deploy Public Safe resources according effectively on visit patrols. Public Safe personnel and pat vehicles to be eas identifiable	ngly and ble ety rol	Effective safety and Public Safety patrols in the ECID Precinct	Ongoing	+	+	→	+	+	ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider	
8. Utilise the "eyes ar of all Public Safety a gardening/street cla staff, as well as own identify any breach	nd ears" and eaning n staff, to	Incorporate feedback and information in Public Safety and safety initiatives of the ECID	Ongoing	*	*	*	*	*	ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider	
9. Assist the police to participation by the the local Police second crime forum	hrough e ECID in ctor	Incorporate feedback and information in Public Safety and safety initiatives of the ECID	Monthly	12	12	12	12	12	ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider	

	Report on any Public Safety information of the ECID to the CPF								
10. Monitor and evaluate the Public Safety strategy and performance of all service delivery on a quarterly basis	Report findings to the ECID Board with recommendations where applicable	Quarterly	4	4	4	4	4	ECID Manager ECID Public Safety Liaison Officer Public Safety Service Provider SAPS Crime Intelligence Officer	Refer to Program 1-9
11. If applicable; Application to be submitted by the ECID to secure Law Enforcement Officers	Contract with the City of Cape Town signed by the directors	Annually	1	1	1	1	1	ECID Coordinator City of Cape Town Law Enforcement	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
12. If applicable; Deploy Law Enforcement Officers in the ECID district in support of the Public Safety Initiative	Contract with the City of Cape Town Deployed Officers in support of Public Safety operations	Annually	1	1	1	1	1	ECID Coordinator City of Cape Town Law Enforcement	
13. On-site inspection of Public Safety Patrol officers	Report findings to the ECID Board with recommendations where applicable	Daily	+		*	*	*	ECID Public Safety Liaison Officer Public Safety Service Provider	
14. Weekly Public Safety Reports from Contract Public Safety Service Provider	Report findings to the ECID Board with recommendations where applicable Provide feedback to forum meeting	Weekly	52	52	52	52	52	Public Safety Service Provider	Incorporate into monthly management report to the ECID Board

15.Place ads in both English and Afrikaans newspapers requesting interested parties to tender for the Public Safety Contract. Arrange for Public Safety Sub Committee to interview relevant service providers.	Appropriately qualified service providers interviewed by the Public Safety Sub Committee, by means of a competitive well documented process. Public Safety Sub Committee to present their recommendation to the ECID Board. Current service provider to be reappointed or new service provider to be appointed in last year of contract period. Contractor reviewed during year 3.	Year 1 & Year 3	1Y		1Y			ECID Manager ECID Public Safety Sub Committee ECID Board	
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PROGRAM 3 – ECID CCTV CAMERAS & CCTV CAMERA CONTROL ROOM									
ACTION STEPS	KEY PERFORMANCE	FREQUENCY		RATIONTH			•	RESPONSIBLE	COMMENTS
	INDICATOR	per year	Y1	Y2	Y3	Y4	Y5	NIOI ONOIDEE	
1. Replace 3 PTZ cameras, 3 Static cameras & 2 LPR/OV annually.	a) Quotes obtained for 3 PTZ cameras, 3 Static cameras & 2 LPR/OV. b) Quote approved by Board. c) 3 PTZ cameras, 3 Static cameras & 2 LPR/OV replaced in the financial year.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Board CCTV Service Provider	
2. Monthly service reports	Service reports sent to the ECID within 2 weeks of service carried out	Monthly	12	12	12	12	12	CCTV Service Provider	
3. Camera / hardware Repairs	Repairs carried out within 1.5 weeks of reporting, unless stock is unavailable.	Ongoing	*	*	*	*	*	CCTV Service Provider	Should stock be unavailable, the service provider is to inform the ECID within the set time frame.
4. Replace faulty CCTV cameras, service CCTV cameras & install new cameras if required.	Faulty CCTV cameras replaced when the monthly service is performed. New cameras installed at identified hot spots	Ongoing	•	*	*	*	*	ECID Board CCTV Service Provider	

5. CCTV cameras monitored by a CCTV Control Room	Effective use of CCTV cameras through monitoring	Ongoing	+	*	+	+	*	ECID Board Monitoring service provider	
6. The CCTV monitoring contract forms part of the public safety contract.									
7. Register CCTV Cameras with the City of Cape Town	Cameras registered with the CCT	Ongoing	+	+	+	+	*	ECID Manager	All cameras registered with the City of Cape Town

PROGRAM 4 - ECID CLEANSING & ENVIRONMENTAL DEVELOPMENT									
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year		RATIC				RESPONSIBLE	COMMENTS
			Y1	Y2	Y3	Y4	Y5		
1. Develop a cleansing strategy document	Cleansing strategy document with clear deliverables and defined performance indicators to guide cleansing and delivery.	Annually	1Y	1Y	1Y	1Y	1Y	ECID Coordinator ECID Manager Cleansing Service Provider	Revise as often as required but at least annually. Refer to 1.2
2. Cleansing Strategy to guide cleansing and delivery	Monitor and evaluate the cleansing strategy and performance of all service delivery on a quarterly basis	Quarterly	4	4	4	4	4	ECID Coordinator ECID Manager Cleansing Service Provider	
3. Additional litter bins and emptying of litter bins.	Quarterly status reports to CCT regarding progress of identified shortcomings	Quarterly	4	4	4	4	4	ECID Manager Solid Waste Department	
4. Cleaning of streets and sidewalks in the ECID boundary	Cleansing each of the streets within the CID boundary at least once within every two month period	Bi monthly	6	6	6	6	6	ECID Manager Cleansing Service Provider	

5. Health and safety issues reported to CCT with C3 notifications	Monthly evaluations and inspections of reported C3. Report to the Board. Provide an improved healthy urban environment in the ECID boundary	Ongoing	→	→	+	*	→	ECID Manager ECID Admin Assistant ECID Board
6. Monitor and combat Illegal dumping	Removal of illegal dumping when required and applying applicable penalties through law enforcement against transgressors. Report to the Board	Ongoing	*	*	*	*	*	ECID Manager Cleansing Service Provider ECID Public Safety Officers ECID Public Safety Liaison Officer ECID Board
7. Identify environmental design contributing to grime such as wind tunnels	Quarterly evaluation of the causes of waste Quarterly evaluation of measures implemented and identification of remedial actions. Report to the Board.	Quarterly	4	4	4	4	4	ECID Manager Cleansing Service Provider ECID Board
8. Promoting waste minimization through education and awareness on waste and water pollution	Monthly evaluations and inspections Report findings to Board.	Ongoing	+	*	*	*	*	ECID Manager Cleansing Service Provider Solid Waste Department
9. Encourage property owners to act responsibly in terms of waste management and encourage recycling initiatives		Ongoing	→	+	*	*	+	ECID Manager Solid Waste Department

10. Local NGO to assist in cleaning programs where applicable	As required coordinate cleaning programs and report to the Board	Ongoing	*	+	+	+	+	ECID Manager	Refer to program 4-6 and 5-2
11. Recycle waste	Recycle waste collected by cleaning staff where possible and report progress to the Board	Ongoing	*	+	+	+	+	ECID Manager Cleansing Service Provider	
12. Greening campaigns – Arbor Day. Plant water wise trees	Report to the ECID Board with recommendations where applicable	Annually	1Y	1Y	1Y	1Y	1Y	ECID Manager	
13.Place ads in both English and Afrikaans newspapers requesting interested parties to tender for the Cleansing Contract. Arrange for Cleansing Sub Committee to interview relevant service providers.	Appropriately qualified service providers interviewed by the Cleansing Sub Committee, by means of a competitive well documented process. Cleansing Sub Committee to present their recommendation to the ECID Board. Current service provider to be reappointed or new service provider to be appointed in last year of contract period. Contractor reviewed during year 3.	Year 1 & Year 3	1Y		1Y			ECID Manager ECID Cleansing Sub Committee ECID Board	

	PROGRAM 5 -	ECID URBA	N M	ANA	GEM	ENT	INI	TIATIVES	
ACTION STEPS	KEY PERFORMANCE	FREQUENCY	DURATION IN WEEKS, MONTHS OR YEARS				RESPONSIBLE	COMMENTS	
	INDICATOR	per year	Y1	Y2	Y3	Y4	Y5	RESPONSIBLE	COMMENTS
1. Identify problem areas with respect to: a) street lighting b) missing drain covers cleaning of drains c) maintenance of road surfaces d) sidewalks cutting of grass / removal of weeds e) road markings / traffic signs	Urban management plan with clear	Ongoing Monthly reporting to the Board.	+	+	+	+	→	ECID Security Staff ECID Admin Assistant ECID Manager	Use the established service levels to design the provision of supplementary services without duplication of effort.
b) Dumping	evaluate. Report findings to the ECID Board with recommendations	Daily / weekly and monthly reports to the C3 notification process and daily recording of references in the register	*	*	*	+	*	ECID Security Staff ECID Admin Assistant ECID Manager	

3. Compile a list of prioritized needs to enhance the objectives of the CID and liaise with the relevant departments to correct	Monitor and evaluate the plan and performance of all service delivery on a quarterly basis. Report findings to the ECID Board with recommendations where applicable	4	4M	4M	4M	4M	4M	ECID Coordinator ECID Manager	
develop the delivery of the	Development of a long-term sustainable work program	Ongoing	*	*	*	*	*	ECID Manager	This is done comprehensively at the term renewal and then modified and managed continuously Also refer to Program 5-2 and 3-10
removal of illegal posters	City of Cape Town infrastructure free from illegal posters	Ongoing	+	+	+	+	+	ECID Manager	

	PROGRAM 6 - E	CID SOCIAL	& E	CON	OMI	C DE	VEL	OPMENT	
ACTION STEPS	KEY PERFORMANCE	FREQUENCY		RATIC ONTH				RESPONSIBLE	COMMENTS
	INDICATOR	per year	Y1	Y2	Y3	Y4	Y5	RESPONSIBLE	COMMENTS
1. Identify and determine strategies by means of an integrated approach to address / homelessness and the relief measures available, current and future.	Social intervention plan with clear deliverables and defined performance indicators to guide delivery	Ongoing	*	*	*	*	*	ECID Manager/ NGOs	This is done comprehensively at the implementation of the CID and then modified continuously
2. Work in conjunction with local social welfare and job creation organization and develop the delivery of the supplementary services to improve the urban environment	Social intervention plan with clear deliverables and defined performance indicators to guide delivery	Ongoing	*	*	*	*	*	ECID Manager/ NGOs	This will be a long- term plan of action that will take time to develop – Refer to Program 4-6 and 3-10
3. Coordinate Social Development programs and initiatives with City Social Development Department	Meet quarterly	Ongoing	*	+	*	+	*	ECID Manager	
4. Public awareness program on social issues		Ongoing	→	→	→	→	→	ECID Manager	

	PROGRAM 7 - E	CID MARKE	ΓING	i & C	OMN	4UN:	ICAT	TON INITIATIVES	
ACTION STEPS	KEY PERFORMANCE	FREQUENCY			ION IN WEEKS, HS OR YEARS			RESPONSIBLE	COMMENTS
	INDICATOR	per year	Y1	Y2	Y3	Y4	Y5	RESPONSIBLE	COMMENTS
1. Newsletters / Newsflashes	Informative newsletters /newsflashes distributed.	Monthly	12	12	12	12	12	ECID Manager	Also refer to Program 1-16
 Meet with all property owners to promote membership and raise awareness of the role of the ECID. 	Meet with 40 property owners per year.	Ongoing	*	*	*	*	*	ECID Manager	
3. Establish and maintain Website	Up to date and informative website in compliance with CID legislation.	Ongoing	*	*	*	*	*	ECID Manager	Refer to Program 110
4. Regular Member visits and meetings	Feedback to ECID Board at Directors Meeting	Ongoing	*	*	*	*	*	ECID Manager	Refer to Program 118
Establish the ECID's 5. Business Directory and link to website	Up to date directory	Every 6 months	2	2	2	2	2	ECID Manager	
6. ECID Signage	Signage to be visible and maintained	Ongoing	*	*	*	*	*	ECID Manager ECID Public Safety Liaison Officer	

	PROGRAM 8 - ECID VEHICLE FLEET DURATION IN WEEKS,												
ACTION STEPS	KEY PERFORMANCE	FREQUENCY		RATIO ONTH				RESPONSIBLE	COMMENTS				
	INDICATOR	per year	Y1	Y2	Y3	Y4	Y5	RESPONSIBLE					
Refuelling of vehicles twice weekly. PO completed for each refuelling day. Log Books completed 1. Log books and fuel slips checked. Fuel slips checked against Standard Bank monthly statement.	Vehicles refuelled Mondays & Fridays by the ECID Public Safety Liaison Officer. PO completed and signed by the ECID Manager. Log books completed correctly by the ECID Public Safety Liaison Officer. Log books and fuel slips checked by the ECID Manager to ensure all information is correct. Fuel slips checked against Standard Bank statement to ensure all information is correct by the ECID Admin Assistant.	Bi Weekly	104 Da ys	104 Da ys	104 Da ys	104 Da ys	104 Da ys	ECID Public Safety Liaison Officer ECID Manager ECID Admin Assistant					
Servicing the fleet 2. of vehicles	Vehicles serviced at required intervals	Ongoing	+	*	*	*	+	ECID Manager ECID Public Safety Liaison Officer					

3.	Vehicle Trade-Ins at 5 year intervals, 2 per year. a) Obtain 3 quotes. b) Obtain Board approval for relevant vehicles. c) Letter of acceptance to chosen dealer. d) Arrange for payment of new vehicles.	a) 3 quotes obtained. b) Board approval obtained. c) Acceptance letter sent to the dealer. d) Payment arranged within 5 days of receiving the invoice from the dealer.	Year 3 & 4	1 YR	1 YR	ECID Manager ECID Treasurer ECID Financial Director	
4.	a) Add new vehicles to Insurance b) Arrange to have Geotab tracking devices to be fitted in the vehicles c)) Arrange for fleet cards from Standard Bank. d) Arrange for vehicles to go have light bars fitted. e) Obtain 3 quotes for vehicle signage, obtain Board approval for relevant quote, vehicles to signage company.	a) Vehicles added to insurance before vehicles are driven off the lot. b) Tracking devices fitted in the vehicles within 36hrs of taking ownership of the vehicles. c) Fleet cards applied for within in 24hrs of taking ownership of the vehicles. d) Light bars fitted within 2 weeks of taking ownership of the vehicles. e) 3 quotes obtained for signage, Board approval obtained, arrange for vehicles to go to signage company.	Year 3 & 4	1 YR	1 YR	ECID Manager ECID Coordinator ECID Public Safety Liaison Officer	

Within 1 month of taking ownership of the vehicles.				

GROWTH: EXPENDITURE

GROWTH: ADD RATES REQUIRED

EPPING CITY IMPROVEMENT DISTRICT NPC (ECID) 5 YEAR TERM BUDGET 2022/23 2023/24 2024/25 2025/26 2026/27 **INCOME Income from Additional Rates** -13 204 012 96.7% -14 062 272 96.7% -15 174 173 90.3% -16 241 521 90.7% -17 041 928 96.8% -278 300 1.9% Other: Accumulated Surplus -253 000 1.9% -1 436 182 8.5% -1 466 795 8.2% -370 410 2.1% Other: Sponsorships -200 000 1.5% -200 000 1.4% -200 000 1.2% -200 000 1.1% -200 000 1.1% -17 908 316 TOTAL INCOME -13 657 012 100.0% -14 540 572 100.0% -16 810 355 100.0% 100.0% -17 612 338 100.0% **EXPENDITURE** R R R R R 9 137 218 10 052 259 10 836 126 11 672 163 8 480 761 Core Business 62.1% 62.8% 59.8% 60.5% 66.3% 2 800 541 3 003 820 3 221 979 3 460 461 3 707 425 Cleansing services 5 500 5 500 Environmental upgrading 5 775 6 000 6 300 Public Safety 4 291 529 4 634 852 5 212 815 5 629 840 6 080 228 Public Safety - CCTV monitoring 1 373 191 1 483 046 1 601 690 1 729 825 1 868 210 Social upliftment 10 000 10 000 10 000 10 000 10 000 Depreciation 1 026 057 7.5% 942 244 6.5% 760 461 4.5% 761 936 4.3% 500 000 2.8% 490 000 565 454 600 000 3.6% 649 590 651 903 **Repairs & Maintenance** 3.6% 3.9% 3.6% 3.7% **General Expenditure** 22.0% 20.8% 20.7% 3 004 874 3 189 288 21.9% 3 500 028 3 700 223 3 900 204 22.1% Accounting fees 62 124 65 230 71 916 75 512 68 492 1 815 658 2 059 319 2 182 879 2 313 851 Administration and management fees 1 924 598 Advertising costs 15 900 5 8 3 5 6 010 21 800 11 165 Auditor's remuneration 39 247 41 209 43 270 45 433 47 705 Bank charges 4 151 4 316 4 489 4 669 4 856 8 900 9 200 9 500 Catering & Food 8 300 8 600 Contingency / Sundry 8 000 10 000 12 000 14 000 16 000 Insurance 315 180 324 635 450 885 468 092 485 843 Meeting expenses 430 450 480 500 530 Motor vehicle expenses 640 266 688 187 736 108 787 698 825 282 Printing / stationery / photographic 2 000 2 200 2 200 2 400 2 400 Telecommunication 77 175 85 085 70 000 73 500 81 034 Utilities (not CCT) 23 618 24 563 25 545 26 567 27 630 **Projects** 6 200 0.0% 6 200 0.0% 6 200 0.0% 6 400 0.0% 6 400 0.0% PPE, sanitiser, cleaning solutions, etc. 6 200 6 200 6 400 6 200 6 400 Capital Expenditure (PPE) 253 000 1.9% 278 300 1.9% 1 436 182 8.5% 1 466 795 8.2% 370 410 2.1% CCTV / LPR Cameras 253 000 278 300 306 130 336 743 370 410 Vehicles 1 130 052 1 130 052 396 120 421 868 455 225 511 258 **Bad Debt Provision 3%** 2.9% 2.9% 2.7% 487 246 2.7% 2.9% **TOTAL EXPENDITURE** 13 657 012 14 540 572 16 810 355 17 908 316 17 612 338 100.0% 100.0% 100.0% 100.0% 100.0% (SURPLUS) / SHORTFALL

15.6%

7.9%

6.5%

7.0%

-1.7%

4.9%

6.5%

6.5%

8.1%

6.5%

			PROPERTY LIST - E	PPING CID					
CID Rate Cat	Rates Use code Desc	No	Street	M-LIS Key	LIS Key	ERF No Master/Slav	e Sect ID	Unit No	Alloc-Cnt
ID EPPING	Serv Industrial		AGRIC STREET	1002484			C		
ID_EPPING	Light Indust.	8	AGRIC STREET	1049911	1049911	171769	C)	
ID_EPPING	Light Indust.	9	AGRIC STREET	109726	109726	150214	C)	
ID_EPPING	Light Indust.		AGRIC STREET	111230		152984	C)	
ID EPPING	Light Indust.		AGRIC STREET	109725		150213	C)	
ID_EPPING	Heavy Indust.	14	AGRIC STREET	109721	109721	150209	C)	
ID EPPING	Light Indust.	17	AGRIC STREET	109723	109724	150212 S	C)	
ID_EPPING	Light Indust.	18	AGRIC STREET	109704	109704	150186	C		
ID_EPPING	Light Indust.	21	AGRIC STREET	109723	109723	150211 M	C)	
ID_EPPING	Warehouse	3	BENBOW AVENUE	22744	22744	32466	C)	
ID_EPPING	Warehouse		BENBOW AVENUE	82171	82171	118408	C)	
ID_EPPING	Warehouse		BENBOW AVENUE	952656	952656	166802	C		
ID_EPPING	Light Indust.	13	BENBOW AVENUE	1014472			C		
ID EPPING	Warehouse	14	BENBOW AVENUE	105949			39161	. 2	
ID_EPPING	Warehouse	14	BENBOW AVENUE	105949	105949	144251	39162	. 3	
ID EPPING	Warehouse		BENBOW AVENUE	105949			39163		
ID_EPPING	Warehouse		BENBOW AVENUE	105949			39164		
ID EPPING	Warehouse	14	BENBOW AVENUE	105949			39165		
ID EPPING	Warehouse	14	BENBOW AVENUE	105949		144251	39166		
ID_EPPING	Warehouse	14	BENBOW AVENUE	105949	105949	144251	39167	' 8	
ID_EPPING	Factory	14	BENBOW AVENUE	105949	105949	144251	39168	9	
ID EPPING	Factory	14	BENBOW AVENUE	105949	105949	144251	39169	10	
ID_EPPING	Factory		BENBOW AVENUE	105949		144251	39170		
ID_EPPING	Factory	14	BENBOW AVENUE	105949		144251	39171		
ID EPPING	Sectional title - dwellings- incomplete/	14	BENBOW AVENUE	105949		144251	C)	
ID EPPING	Light Indust.	15	BENBOW AVENUE	79789	79789	115081	C)	
ID EPPING	Research Fac.	17	BENBOW AVENUE	22748			C)	
ID_EPPING	Office	18	BENBOW AVENUE	22740	22740		40682	. 1	
ID_EPPING	Office	18	BENBOW AVENUE	22740			40683	2	
ID_EPPING	Warehouse	18	BENBOW AVENUE	22740	22740		40684		
ID_EPPING	Warehouse	18	BENBOW AVENUE	22740	22740	32461	40685	4	
ID_EPPING	Warehouse	18	BENBOW AVENUE	22740	22740	32461	40686	5	
ID_EPPING	Workshop	18	BENBOW AVENUE	22740	22740	32461	40687	' 6	
	Workshop		BENBOW AVENUE	22740			40688		
ID_EPPING	Storeroom		BENBOW AVENUE	22740			143107		
ID_EPPING	Office	18	BENBOW AVENUE	22740			143106		
ID_EPPING	Sectional title - dwellings- incomplete/		BENBOW AVENUE	22740			C		
ID_EPPING	Light Indust.		BENBOW AVENUE	22736			C)	
ID_EPPING	Light Indust.	24	BENBOW AVENUE	22741			C		
ID_EPPING	Light Indust.	28	BENBOW AVENUE	22742			C		
ID_EPPING	Light Indust.		BENBOW AVENUE	22759			C		

			PROPERTY LIST - E	PPING CID				
ID_EPPING	Warehouse	17A	BENBOW AVENUE	993725	993725 169827	0		
ID EPPING	Warehouse	1A	BENBOW AVENUE	107505	107505 146916	0		
ID EPPING	Retail		BERTIE AVENUE	22818	22818 32583	0		
ID_EPPING	Light Indust.		BERTIE AVENUE	68693	68693 99934	0		
ID_EPPING	Light Indust.		BERTIE AVENUE	68694	68694 99935	0		
ID EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173644	1	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173645	2	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173646	3	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173647	4	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173648	5	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173649	6	
ID_EPPING	Factory	10	BERTIE AVENUE	110624	110624 151469	173650	7	
ID_EPPING	Sectional title - dwellings- incomplete/	10	BERTIE AVENUE	110624	110624 151469	0		
ID_EPPING	Workshop	13	BERTIE AVENUE	68724	68724 99979	0		
ID_EPPING	Warehouse	14	BERTIE AVENUE	68721	68721 99976	37100	1	
ID_EPPING	Warehouse		BERTIE AVENUE	68721	68721 99976	37101	2	
ID_EPPING	Sectional title - dwellings- incomplete/		BERTIE AVENUE	68721	68721 99976	0		
ID_EPPING	Warehouse		BERTIE AVENUE	68725	68725 99980	0		
ID_EPPING	Warehouse		BERTIE AVENUE	68722	68722 99977	0		
ID_EPPING	Warehouse		BERTIE AVENUE	80592	80592 116164	0		
ID_EPPING	Warehouse		BERTIE AVENUE	68723	68723 99978	0		
ID_EPPING	Warehouse		BERTIE AVENUE	75042	75042 108205	0		
ID_EPPING	Heavy Indust.		BERTIE AVENUE	72607	72607 104786	0		
ID_EPPING	Warehouse		BERTIE AVENUE	71582	71582 103597	0		
ID_EPPING	Serv Industrial		BERTIE AVENUE	81863	81863 117972	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	74591	74591 107462	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	74590	74590 107461	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	74540	74540 107379	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	22726	22726 32431	0		
ID_EPPING	Cold Storage		BOFORS CIRCLE	72639	72639 104845 M	0		
ID_EPPING	Cold Storage		BOFORS CIRCLE	72639	71581 103596 S	0		
ID_EPPING	Cold Storage		BOFORS CIRCLE	72639	78095 112428 s			
ID_EPPING	Warehouse		BOFORS CIRCLE	108897	108897 148684	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	78096	78096 112429	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	72580	72580 104741	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	72581	72581 104742	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	323342	323342 159167	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	111609	111609 154171	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	22786	22786 32540	0		
ID_EPPING	Sectional title - dwellings- incomplete/		BOFORS CIRCLE	22790	22790 32546	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	22760	22760 32497	0		
ID_EPPING	Light Indust.	51	BOFORS CIRCLE	69954	69954 101470	0		

			PROPERTY LIST - E	PPING CID					
ID_EPPING	Warehouse	54	BOFORS CIRCLE	227460	227460	154687	0		
ID_EPPING	Industrial Park		BOFORS CIRCLE	71595		103619	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	70896		102579	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	71415		103255	0		
ID_EPPING	Workshop		BOFORS CIRCLE	71594		103618	167521	1	
ID EPPING	Workshop		BOFORS CIRCLE	71594		103618	167522		
ID_EPPING	Workshop	66	BOFORS CIRCLE	71594	71594	103618	167523	3	
ID_EPPING	Warehouse	66	BOFORS CIRCLE	71594	71594	103618	167524	4	
ID_EPPING	Workshop	66	BOFORS CIRCLE	71594	71594	103618	167525	5	
ID_EPPING	Workshop	66	BOFORS CIRCLE	71594	71594	103618	168078	6	
ID_EPPING	Workshop	66	BOFORS CIRCLE	71594	71594	103618	167526	7	
ID_EPPING	Warehouse	66	BOFORS CIRCLE	71594	71594	103618	167527	8	
ID_EPPING	Storeroom	66	BOFORS CIRCLE	71594	71594	103618	167528	9	
ID_EPPING	Sectional title - dwellings- incomplete/	66	BOFORS CIRCLE	71594	71594	103618	0		
ID_EPPING	Industrial Park	70	BOFORS CIRCLE	71486	71486	103352	0		
ID_EPPING	Light Indust.	74	BOFORS CIRCLE	71485	71485	103351	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	71530		103521	0		
ID_EPPING	Light Indust.	77	BOFORS CIRCLE	104585	104585	142561	0		
ID_EPPING	Industrial Park		BOFORS CIRCLE	71593		103616	0		
ID_EPPING	Light Indust.	81	BOFORS CIRCLE	70895		102578	0		
ID_EPPING	Workshop	82	BOFORS CIRCLE	71592		103615	0		
ID_EPPING	Industrial Park	83	BOFORS CIRCLE	71483		103348	0		
ID_EPPING	Heavy Indust.		BOFORS CIRCLE	73143		105668	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	71591		103614	0		
ID_EPPING	Vet Clin/Hosp.		BOFORS CIRCLE	106269		144746	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	300348		158492	0		
ID_EPPING	Light Indust.		BOFORS CIRCLE	300347		158491	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	975466		169565	0		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178879		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178880		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178881	3	
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178882		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178883		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178884		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178885		
ID_EPPING	Factory		BOFORS CIRCLE	975467		169566	178886		
ID_EPPING	Sectional title - dwellings- incomplete/		BOFORS CIRCLE	975467		169566	0		
ID_EPPING	Workshop		BOFORS CIRCLE	71627		103661	0		
ID_EPPING	Heavy Indust.		BOFORS CIRCLE	71493		103366	0		
ID_EPPING	Workshop		BOFORS CIRCLE	70893		102574	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	70907		102597	0		
ID_EPPING	Workshop	104	BOFORS CIRCLE	104578	104578	142533	177023	1	

			PROPERTY LIST - E	PPING CID					
ID_EPPING	Workshop	104	BOFORS CIRCLE	104578	104578	142533	177024	2	
ID_EPPING	Sectional title - dwellings- incomplete/		BOFORS CIRCLE	104578		142533	0		
ID_EPPING	Heavy Indust.		BOFORS CIRCLE	78137		112479	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	71494	71494	103368	0		
ID_EPPING	Serv Industrial		BOFORS CIRCLE	70894		102575	0		
ID_EPPING	Warehouse		BOFORS CIRCLE	69979		101510	0		
ID_EPPING	Light Indust.	123	BOFORS CIRCLE	70645		102241	0		
ID_EPPING	Warehouse	131	BOFORS CIRCLE	22792	22792	32549	0		
ID_EPPING	Light Indust.	118B	BOFORS CIRCLE	70892	70892	102571	0		
ID_EPPING	Pub Open Space	21A	BOFORS CIRCLE	22834	22834	32593	0		
ID_EPPING	Debt Property	64A	BOFORS CIRCLE	68709	68709	99954	0		
ID_EPPING	Factory	98A	BOFORS CIRCLE	975468	975468	169567	180303	1	
ID_EPPING	Factory	98A	BOFORS CIRCLE	975468	975468	169567	180304	2	
ID_EPPING	Factory	98A	BOFORS CIRCLE	975468	975468	169567	180305	3	
ID_EPPING	Factory	98A	BOFORS CIRCLE	975468	975468	169567	180306	4	
ID_EPPING	Factory	98A	BOFORS CIRCLE	975468	975468	169567	180307	5	
ID_EPPING	Sectional title - dwellings- incomplete/	98A	BOFORS CIRCLE	975468	975468	169567	0		
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184565	1	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184566	2	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184567	3	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184568	4	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184569	5	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184570	6	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184571	7	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184572	8	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184573	9	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184574	10	
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184575		
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184576		
ID_EPPING	Factory		BOFORS CIRCLE	975469		169568	184577	13	
ID_EPPING	Factory		BOFORS CIRCLE	975469		169568	184578		
ID_EPPING	Factory	98B	BOFORS CIRCLE	975469	975469	169568	184579	15	
ID_EPPING	Sectional title - dwellings- incomplete/	98B	BOFORS CIRCLE	975469	975469	169568	0		
ID_EPPING	Warehouse	98C	BOFORS CIRCLE	975470	975470	169569	0		
ID_EPPING	Industrial Park		BOFORS CIRCLE	975471		169570	0		
ID_EPPING	Factory		BOFORS CIRCLE	975472		169571	177782		
ID_EPPING	Factory		BOFORS CIRCLE	975472		169571	177783		
ID_EPPING	Factory	98E	BOFORS CIRCLE	975472	975472	169571	177784		
ID_EPPING	Factory		BOFORS CIRCLE	975472		169571	177785		
ID_EPPING	Factory	98E	BOFORS CIRCLE	975472	975472	169571	177786	5	
ID_EPPING	Warehouse		CHRISTIAN AVENUE	72640		104846	0		
ID_EPPING	Warehouse	6	CHRISTIAN AVENUE	89869	89869	126454	0		

		PROPERTY LIST - EI	PPING CID			
ID EPPING	Light Indust.	9 CHRISTIAN AVENUE	72641	72641 104847	0	
ID EPPING	Heavy Indust.	10 CHRISTIAN AVENUE	22802	22802 32558	0	
ID_EPPING	Heavy Indust.	14 CHRISTIAN AVENUE	70098		0	
ID EPPING	Workshop	20 CHRISTIAN AVENUE	1035684	1035684 173364	0	
ID_EPPING	Workshop	21 CHRISTIAN AVENUE	807728	807728 168134	0	
ID_EPPING	Heavy Indust.	22 CHRISTIAN AVENUE	81064	81064 116841	0	
ID EPPING	Light Indust.	23 CHRISTIAN AVENUE	70912	70912 102612	0	
ID_EPPING	Light Indust.	24 CHRISTIAN AVENUE	22779	22779 32530	0	
ID EPPING	Warehouse	26 CHRISTIAN AVENUE	70911	70911 102611	0	
ID EPPING	Light Indust.	10 COCHRANE AVENUE	22746	22746 32468	0	
ID_EPPING	Warehouse	14 COCHRANE AVENUE	22747	22747 32469	0	
ID EPPING	Light Indust.	15 COCHRANE AVENUE	77899	77899 112227	0	
ID_EPPING	Light Indust.	21 COCHRANE AVENUE	243469	243469 153960	0	
ID_EPPING	Light Indust.	22 COCHRANE AVENUE	74447	74447 107236	0	
ID_EPPING	Light Indust.	25 COCHRANE AVENUE	983847	983847 171043	0	
ID_EPPING	Warehouse	32 COCHRANE AVENUE	1015215	1015215 172820	0	
ID_EPPING	Light Indust.	34 COCHRANE AVENUE	998102	998102 171779	0	
ID_EPPING	Cold Storage	5 DACRES AVENUE	70564	70564 102122	0	
ID_EPPING	Industrial Park	7 DACRES AVENUE	70563	70563 102121	0	
ID_EPPING	Light Indust.	8 DACRES AVENUE	22840	22840 32600	0	
ID_EPPING	Warehouse	10 DACRES AVENUE	68730	68730 99990	0	
ID_EPPING	Warehouse	11 DACRES AVENUE	70069	70069 101644	0	
ID_EPPING	Light Indust.	12 DACRES AVENUE	68731	68731 99991	0	
ID_EPPING	Light Indust.	14 DACRES AVENUE	79941	79941 115284	0	
ID_EPPING	Warehouse	15 DACRES AVENUE	76704	76704 110566	0	
ID_EPPING	Warehouse	16 DACRES AVENUE	81654	81654 117677	0	
ID_EPPING	Warehouse	17 DACRES AVENUE	70565	70565 102124	0	
ID_EPPING	Warehouse	18 DACRES AVENUE	70569	70569 102128	0	
ID_EPPING	Light Indust.	20 DACRES AVENUE	22750	22750 32476	0	
ID_EPPING	Vac Ind Land	22 DACRES AVENUE	70913	70913 102613	0	
ID_EPPING	Industrial Park	5A DACRES AVENUE	300356	300356 158603	0	
ID_EPPING	Heavy Indust.	8 ELLIOT AVENUE	71422	71422 103264	0	
ID_EPPING	Open Storage	9 ELLIOT AVENUE	296420		0	
ID_EPPING	Light Indust.	11 ELLIOT AVENUE	70861	70861 102520	0	
ID_EPPING	Light Indust.	12 ELLIOT AVENUE	70584	70584 102148	0	
ID_EPPING	Industrial Park	16 ELLIOT AVENUE	109742		0	
ID_EPPING	Light Indust.	6 EVANS AVENUE	104544	104544 142464	0	
ID_EPPING	Light Indust.	7 EVANS AVENUE	22757	22757 32494 M	0	
ID_EPPING	Light Indust.	7 EVANS AVENUE	22757	22804 32561 s		
ID_EPPING	Light Indust.	11 EVANS AVENUE	22756		0	
ID_EPPING	Light Indust.	12 EVANS AVENUE	22753		0	
ID_EPPING	Light Indust.	15 EVANS AVENUE	22812	22812 32569	0	

PROPERTY LIST - EPPING CID									
ID_EPPING	Light Indust.	16	EVANS AVENUE	22754	22754	32484	0		
ID EPPING	Warehouse		EVANS AVENUE	22813		32570	0		
ID EPPING	Factory		EVANS AVENUE	105996		144313	24935	1	
ID_EPPING	Factory		EVANS AVENUE	105996		144313	24936		
ID EPPING	Factory		EVANS AVENUE	105996		144313	24937	3	
ID EPPING	Factory	24	EVANS AVENUE	105996		144313	24938	4	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24939	5	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24940	6	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24941	7	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24942	8	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24932	9	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24933	10	
ID_EPPING	Factory	24	EVANS AVENUE	105996	105996	144313	24934	11	
ID_EPPING	Sectional title - dwellings- incomplete/	24	EVANS AVENUE	105996	105996	144313	0		
ID_EPPING	Industrial Park	22A	EVANS AVENUE	22752	22752	32480	0		
ID_EPPING	Light Indust.	5	FISHER AVENUE	22764	22764	32502	0		
ID_EPPING	Light Indust.	7	FISHER AVENUE	22763	22763	32501	0		
ID_EPPING	Warehouse	11	FISHER AVENUE	807622	807622	166803	0		
ID_EPPING	Warehouse		FISHER AVENUE	22762		32500	0		
ID_EPPING	Light Indust.	14	FISHER AVENUE	437180		163493	0		
ID_EPPING	Warehouse	15	FISHER AVENUE	22815			0		
ID_EPPING	Light Indust.	16	FISHER AVENUE	111209		152916	0		
ID_EPPING	Industrial Park		FISHER AVENUE	22814		32579	0		
ID_EPPING	Industrial Park		FISHER AVENUE	76970		110958	0		
ID_EPPING	Light Indust.		FITZMAURICE AVENUE	71587		103608	0		
ID_EPPING	Industrial Park		FITZMAURICE AVENUE	110743		151851	0		
ID_EPPING	Light Indust.		FITZMAURICE AVENUE	71501		103483	0		
ID_EPPING	Industrial Park		FITZMAURICE AVENUE	71588		103609	0		
ID_EPPING	Workshop		FITZMAURICE AVENUE		38750933		0		
ID_EPPING	Retail		GERRY FERRY CRESCENT	104674		142728	0		
ID_EPPING	Warehouse		GERRY FERRY CRESCENT	81216		117077	0		
ID_EPPING	Light Indust.		GOODENOUGH AVENUE	109092		149037	0		
ID_EPPING	Warehouse		GOODENOUGH AVENUE	73457		105997	0		
ID_EPPING	Heavy Indust.		GOODENOUGH AVENUE	70908		102598	0		
ID_EPPING	Heavy Indust.		GOODENOUGH AVENUE	75006		108167	0		
ID_EPPING	Workshop		GOODENOUGH AVENUE	75640		109021	0		
ID_EPPING	Workshop		GOODENOUGH AVENUE	73458		105999	0		
ID_EPPING	Light Indust.		GOODENOUGH AVENUE	73459		106000	0		
ID_EPPING	Industrial Park		GRENVILLE AVENUE	22775		32518	0		
ID_EPPING	Light Indust.		GRENVILLE AVENUE	22767		32505	0		
ID_EPPING	Warehouse		GRENVILLE AVENUE	105827		144096	0		
ID_EPPING	Light Indust.	8	GRENVILLE AVENUE	22768	22768	32506	0		

PROPERTY LIST - EPPING CID									
ID_EPPING	Light Indust.	9	GRENVILLE AVENUE	22774	22774 32517	0			
ID EPPING	Warehouse		GRENVILLE AVENUE	22773	22773 32516	0			
ID EPPING	Light Indust.		GRENVILLE AVENUE	22769	22769 32507	0			
ID EPPING	Warehouse		GRENVILLE AVENUE	1065127	1065127 102223	0			
ID_EPPING	Light Indust.		GRENVILLE AVENUE	22811	22811 32568	0			
ID EPPING	Light Indust.		GUNNERS CIRCLE	22758	22758 32495	0			
ID EPPING	Light Indust.		GUNNERS CIRCLE	22765	22765 32503	0			
ID EPPING	Light Indust.	36	GUNNERS CIRCLE	22766	22766 32504	0			
ID_EPPING	Light Indust.	70	GUNNERS CIRCLE	22789	22789 32543	0			
ID_EPPING	Light Indust.	76	GUNNERS CIRCLE	22788	22788 32542	0			
ID_EPPING	Light Indust.	80	GUNNERS CIRCLE	22730	22730 32439	0			
ID_EPPING	Light Indust.	84	GUNNERS CIRCLE	22787	22787 32541	0			
ID_EPPING	Light Indust.	110	GUNNERS CIRCLE	68695	68695 99939	0		2	
ID_EPPING	Light Indust.	110	GUNNERS CIRCLE	68695	68695 99939	0		2	
ID_EPPING	Industrial Park	124	GUNNERS CIRCLE	246997	246997 141450	0			
ID_EPPING	Serv Industrial	126	GUNNERS CIRCLE	68699	68699 99941	0			
ID_EPPING	Serv St&Other	130	GUNNERS CIRCLE	22737	22737 32458	0			
ID_EPPING	Light Indust.	138	GUNNERS CIRCLE	22745	22745 32467	0			
ID_EPPING	Unknown	138	GUNNERS CIRCLE	22745	22745 32467	0			
ID_EPPING	Warehouse	144	GUNNERS CIRCLE	22751	22751 32477	0			
ID_EPPING	Warehouse	154	GUNNERS CIRCLE	75639	75639 109018	0			
ID_EPPING	Warehouse	160	GUNNERS CIRCLE	22838	22838 32598	0			
ID_EPPING	Light Indust.	166	GUNNERS CIRCLE	22839	22839 32599	0			
ID_EPPING	Workshop	2	HAWKINS AVENUE	22776	22776 32519	0			
ID_EPPING	Factory	3	HAWKINS AVENUE	22785	22785 32538	139705	1		
ID_EPPING	Factory	3	HAWKINS AVENUE	22785	22785 32538	139706	2		
ID_EPPING	Factory	3	HAWKINS AVENUE	22785	22785 32538	139707	3		
ID_EPPING	Shop		HAWKINS AVENUE	22785	22785 32538	139708	4		
ID_EPPING	Shop		HAWKINS AVENUE	22785	22785 32538	139709	5		
ID_EPPING	Factory		HAWKINS AVENUE	22785	22785 32538	139710	6		
ID_EPPING	Sectional title - dwellings- incomplete/		HAWKINS AVENUE	22785	22785 32538	0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	22777		0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	22784		0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	22783		0			
ID_EPPING	Open Storage		HAWKINS AVENUE	109561	109561 149784	0			
ID_EPPING	Warehouse		HAWKINS AVENUE	22782	22782 32535	0			
ID_EPPING	Warehouse		HAWKINS AVENUE	22778		0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	246961	246961 157609	0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	70562	70562 102119	0			
ID_EPPING	Warehouse		HAWKINS AVENUE	72700	72700 104934	0			
ID_EPPING	Light Indust.		HAWKINS AVENUE	99429		0			
ID_EPPING	Warehouse	22	HAWKINS AVENUE	22803	22803 32560	0			

PROPERTY LIST - EPPING CID									
ID_EPPING	Heavy Indust.	2	HEWETT AVENUE	71651	71651 103699	0			
ID EPPING	Light Indust.		HEWETT AVENUE	71417	71417 103257	0			
ID EPPING	Light Indust.		HEWETT AVENUE	71529	71529 103520	0			
ID_EPPING	Warehouse		HEWETT AVENUE	700607	700607 159967	0			
ID_EPPING	Heavy Indust.		HEWETT AVENUE	72602	72602 104776	0			
ID EPPING	Light Indust.		HEWETT AVENUE	71527	71527 103518	0			
ID EPPING	Industrial Park		HEWETT AVENUE	72601	72601 104775	0			
ID EPPING	Light Indust.		HEWETT AVENUE	71650	71650 103698	0			
ID EPPING	Heavy Indust.		HEWETT AVENUE	73460	73460 106001	0			
ID EPPING	Light Indust.	40	HEWETT AVENUE	71528	71528 103519	0			
ID_EPPING	Light Indust.		JELLICOE AVENUE	22780	22780 32532	0			
ID EPPING	Light Indust.		JELLICOE AVENUE	103061	103061 140750	0			
ID EPPING	Light Indust.	7	KINGHALL AVENUE	71414	71414 103254	0			
ID EPPING	Light Indust.	11	KINGHALL AVENUE	71413	71413 103253	0			
ID EPPING	Light Indust.	18	KINGHALL AVENUE	75050	75050 108224	0			
ID EPPING	Light Indust.	21	KINGHALL AVENUE	71412	71412 103252	0			
ID_EPPING	Light Indust.	22	KINGHALL AVENUE	71630	71630 103664	0			
ID_EPPING	Warehouse	24	KINGHALL AVENUE	1035708	1035708 173313	0			
ID_EPPING	Light Indust.	25	KINGHALL AVENUE	71411	71411 103251	0			
ID_EPPING	Warehouse	31	KINGHALL AVENUE	76283	76283 109889	0			
ID_EPPING	Warehouse	34	KINGHALL AVENUE	1035709	1035709 173314	0			
ID_EPPING	Industrial Park	35	KINGHALL AVENUE	71706	71706 103768	0			
ID_EPPING	Light Indust.	20A	KINGHALL AVENUE	107138	107138 146128	0			
ID_EPPING	Light Indust.	1	LOSACK AVENUE	70068	70068 101643	0			
ID_EPPING	Light Indust.	8	LOSACK AVENUE	74274	74274 107026	0			
ID_EPPING	Light Indust.	15	LOSACK AVENUE	70568	70568 102127	0			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808	78808 113752	117190 1			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808	78808 113752	117191 2			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808	78808 113752	117192 3			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808	78808 113752	117193 4			
ID_EPPING	Workshop	16	LOSACK AVENUE	78808	78808 113752	117194 5			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808	78808 113752	117195 6			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808		117196 7			
ID_EPPING	Warehouse	16	LOSACK AVENUE	78808		117197 8			
ID_EPPING	Sectional title - dwellings- incomplete/	16	LOSACK AVENUE	78808	78808 113752	0			
ID_EPPING	Heavy Indust.	19	LOSACK AVENUE	70567	70567 102126	0			
ID_EPPING	Industrial Park	22	LOSACK AVENUE	71410		0			
ID_EPPING	Light Indust.	23	LOSACK AVENUE	70566	70566 102125	0			
ID_EPPING	Heavy Indust.	24	LOSACK AVENUE	70897	70897 102581	0			
ID_EPPING	Light Indust.	27	LOSACK AVENUE	71589		0			
ID_EPPING	Light Indust.	32	LOSACK AVENUE	71707		0			
ID_EPPING	Industrial Park	22A	LOSACK AVENUE	773128	773128 165382	0			

PROPERTY LIST - EPPING CID									
ID EPPING	Warehouse	2	MAIL STREET	109709	109709 150191	0			
ID EPPING	Warehouse	7	MAIL STREET	975377	975377 169674	0			
ID EPPING	Light Indust.	9	MAIL STREET	975376	975376 169673	0			
ID EPPING	Light Indust.		MAIL STREET	109741	109741 150231	0			
ID EPPING	Light Indust.		MAIL STREET	109740	109740 150230	0			
ID EPPING	Factory		MAIL STREET	109739	109739 150229	177021	1		
ID_EPPING	Factory		MAIL STREET	109739	109739 150229	177022	2		
ID_EPPING	Sectional title - dwellings- incomplete/		MAIL STREET	109739	109739 150229	0			
ID_EPPING	Light Indust.	20	MAIL STREET	246803	246803 157610	0			
ID_EPPING	Light Indust.	21	MAIL STREET	111239	111239 152993	0			
ID_EPPING	Industrial Park	23	MAIL STREET	111240	111240 152994	0			
ID_EPPING	Light Indust.	25	MAIL STREET	111241	111241 152995	0			
ID_EPPING	Light Indust.	27	MAIL STREET	246860	246860 157775	0			
ID_EPPING	Light Indust.	1	MOODY CRESCENT	70636	70636 102227	0			
ID_EPPING	Light Indust.	3	MOODY CRESCENT	22715	22715 32410	0			
ID_EPPING	Light Indust.	3	MOODY CRESCENT	22716	22716 32411	0			
ID_EPPING	Light Indust.	5	MOODY CRESCENT	111223	111223 152949	0			
ID_EPPING	Light Indust.	7	MOODY CRESCENT	110614	110614 151452	0			
ID_EPPING	Light Indust.	9	MOODY CRESCENT	22725	22725 32430	0			
ID_EPPING	Light Indust.	10	MOODY CRESCENT	22719	22719 32418	0			
ID_EPPING	Light Indust.	13	MOODY CRESCENT	109180	109180 149240	0			
ID_EPPING	Light Indust.	14	MOODY CRESCENT	22718	22718 32417	0			
ID_EPPING	Light Indust.	17	MOODY CRESCENT	22724	22724 32429	0			
ID_EPPING	Light Indust.	18	MOODY CRESCENT	22717	22717 32416	0			
ID_EPPING	Light Indust.	25	MOODY CRESCENT	76926	76926 110899	0			
ID_EPPING	Light Indust.	27	MOODY CRESCENT	76927	76927 110900	0			
ID_EPPING	Light Indust.	31	MOODY CRESCENT	76928	76928 110901	0			
ID_EPPING	Light Indust.	1	MOORSOM AVENUE	81252	81252 117132	0			
ID_EPPING	Light Indust.	2	MOORSOM AVENUE	69966	69966 101494	0			
ID_EPPING	Light Indust.	6	MOORSOM AVENUE	75411	75411 108734	0			
ID_EPPING	Light Indust.	8	MOORSOM AVENUE	70066	70066 101641	0			
ID_EPPING	Light Indust.	9	MOORSOM AVENUE	109697	109697 150170	0			
ID_EPPING	Light Indust.	11	MOORSOM AVENUE	22749	22749 32475	0			
ID_EPPING	Light Indust.	12	MOORSOM AVENUE	70067	70067 101642	0			
ID_EPPING	Warehouse	13	MOORSOM AVENUE	69956	69956 101472	0			
ID_EPPING	Workshop	22	MOORSOM AVENUE	108872	108872 148642	0			
ID_EPPING	Retail	3	NOURSE AVENUE	22824	22824 32587	0			
ID_EPPING	Light Indust.	6	NOURSE AVENUE	22743	22743 32465	0			
ID_EPPING	Light Indust.	10	NOURSE AVENUE	81031	81031 116787	0			
ID_EPPING	Light Indust.	12	NOURSE AVENUE	68720	68720 99971	0			
ID_EPPING	Heavy Indust.		NOURSE AVENUE	957911	957911 168788	0			
ID_EPPING	Light Indust.	16	NOURSE AVENUE	68732	68732 99992	0			

PROPERTY LIST - EPPING CID									
ID EPPING	Light Indust.	17 NOURSE AVENUE	81696	81696 117746	0 1				
ID EPPING	Heavy Indust.	19 NOURSE AVENUE	70826	70826 102462	0				
ID EPPING	Light Indust.	20 NOURSE AVENUE	71472	71472 103325	0				
ID EPPING	Light Indust.	23 NOURSE AVENUE	68729	68729 99986	0				
ID EPPING	Industrial Park	24 NOURSE AVENUE	82719	82719 119064	0				
ID EPPING	Warehouse	25 NOURSE AVENUE	72589	72589 104754	0				
ID EPPING	Heavy Indust.	26 NOURSE AVENUE	71473	71473 103326	0				
ID EPPING	Light Indust.	27 NOURSE AVENUE	75717	75717 109219	0				
ID_EPPING	Light Indust.	29 NOURSE AVENUE	975084	975084 169684	0				
ID_EPPING	Light Indust.	4 PACKER AVENUE	78696	78696 113118	0				
ID_EPPING	Warehouse	7 PACKER AVENUE	22791	22791 32548	0				
ID_EPPING	Workshop	8 PACKER AVENUE	68727	68727 99983	0				
ID_EPPING	Warehouse	9 PACKER AVENUE	70899	70899 102587	0				
ID_EPPING	Heavy Indust.	14 PACKER AVENUE	77044	77044 111063	0				
ID_EPPING	Light Indust.	19 PACKER AVENUE	111468	111468 153768	0				
ID_EPPING	Light Indust.	20 PACKER AVENUE	72591	72591 104759	0				
ID_EPPING	Light Indust.	22 PACKER AVENUE	72593	72593 104761	0				
ID_EPPING	Light Indust.	23 PACKER AVENUE	72594	72594 104763	0				
ID_EPPING	Warehouse	24 PACKER AVENUE	72592	72592 104760	0				
ID_EPPING	Light Indust.	25 PACKER AVENUE	77829	77829 112139	0				
ID_EPPING	Light Indust.	29 PACKER AVENUE	72595	72595 104765	0				
ID_EPPING	Light Indust.	31 PACKER AVENUE	72582	72582 104743	0				
ID_EPPING	Warehouse	32 PACKER AVENUE	72588	72588 104749	0				
ID_EPPING	Warehouse	32 PACKER AVENUE	72590	72590 104757	0				
ID_EPPING	Light Indust.	33 PACKER AVENUE	72583	72583 104744	0				
ID_EPPING	Light Indust.	35 PACKER AVENUE	72584	72584 104745	0				
ID_EPPING	Warehouse	36 PACKER AVENUE	72585	72585 104746	0				
ID_EPPING	Light Indust.	39 PACKER AVENUE	72586	72586 104747	0				
ID_EPPING	Light Indust.	41 PACKER AVENUE	72587	72587 104748	0				
ID_EPPING	Serv St&Other	2 SHOWGROUND AVENUE	300380	300380 158601	0				
ID_EPPING	Offices&Retail	6 SHOWGROUND AVENUE	300381	300381 158602	0				
ID_EPPING	Light Indust.	1 TECHNO CRESCENT	109720	109720 150205	0				
ID_EPPING	Light Indust.	1 TECHNO CRESCENT	109737	109737 150227	0				
ID_EPPING	Light Indust.	2 TECHNO CRESCENT	109730	109730 150218	0				
ID_EPPING	Light Indust.	2 TECHNO CRESCENT	109733	109733 150221	0				
ID_EPPING	Vac Ind Land	3 TECHNO CRESCENT	109719	109719 150204	0				
ID_EPPING	Light Indust.	3 TECHNO CRESCENT	109736	109736 150226	0				
ID_EPPING	Open Storage	5 TECHNO CRESCENT	109735	109735 150225	0				
ID_EPPING	Light Indust.	5 TECHNO CRESCENT	968399	968399 166820	0				
ID_EPPING	Light Indust.	6 TECHNO CRESCENT	109731	109731 150219	0				
ID_EPPING	Light Indust.	7 TECHNO CRESCENT	109734	109734 150224	0				
ID_EPPING		8 TECHNO CRESCENT	78279	78279 112653	0				

PROPERTY LIST - EPPING CID									
ID_EPPING	Light Indust.	9	TECHNO CRESCENT	109716	109716	150201	0		
ID_EPPING	Light Indust.	10	TECHNO CRESCENT	109738	109738	150228	0		
ID_EPPING	Light Indust.	11	TECHNO CRESCENT	109715	109715	150200	0		
ID_EPPING	Light Indust.	13	TECHNO CRESCENT	111238	111238	152992	0		
ID_EPPING	Subdivsions	17	TECHNO CRESCENT	1067747	1067747	154031	0		
ID_EPPING	Workshop		TECHNO CRESCENT	109714		150196	113366		
ID_EPPING	Workshop		TECHNO CRESCENT	109714		150196	34748		
ID_EPPING	Workshop		TECHNO CRESCENT	109714		150196	34749		
ID_EPPING	Workshop		TECHNO CRESCENT	109714		150196	34750	4	
ID_EPPING	Workshop		TECHNO CRESCENT	109714		150196	34751	5	
ID_EPPING	Sectional title - dwellings- incomplete/		TECHNO CRESCENT	109714		150196	0		
ID_EPPING	Light Indust.		TECHNO CRESCENT	109708		150190	0		
ID_EPPING	Light Indust.		TECHNO CRESCENT	109707		150189	0		
ID_EPPING	Light Indust.	24	TECHNO CRESCENT	957656		167755	0		
ID_EPPING	Light Indust.		TECHNO CRESCENT	109705		150187	0		
ID_EPPING	Warehouse		TECHNO CRESCENT	111235		152989 M	0		
ID_EPPING	Warehouse		TECHNO CRESCENT	111235		152990 S	0		
ID_EPPING	Warehouse	17E	TECHNO CRESCENT	111235	$11\overline{1237}$	152991 S	0		